

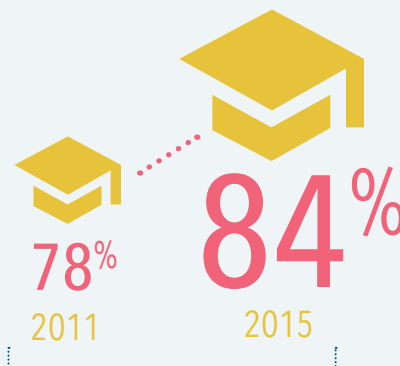


Education (K-12)

Stronger schools, better-prepared students

Record High Graduation Rates

According to the U.S. Department of Education, Delaware's graduation rate also **increased faster than any other state in 2014.**



[Learn More](#)

100%

2014-2016

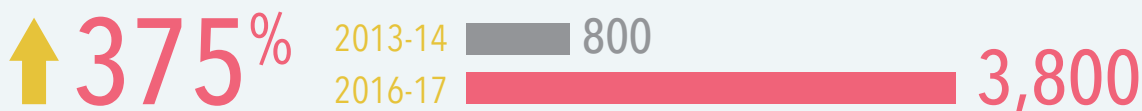
College-ready seniors applied and were accepted to college the past 3 years, virtually all enrolled. *Previously, as many as 1 in 5 did not.*

More high school students taking college courses

Students taking AP tests

3,800 5,100
2011 2016

Attendance in dual-enrollment college-level courses



~3000

K-4th students on track to be proficient in Mandarin or Spanish by 4th grade

Program started only 4 years ago

10%

2016-2017

of kindergarteners participate in World Language Immersion.

From 2015 to 2016, every subgroup in every grade level made significant gains on the **Smarter Balanced Assessment.**

Keeping students safe, in school, and able to focus on learning

Decrease in students suspended and expelled

Suspended ↓ **18%** since 2011
Expelled ↓ **28%** since 2011

Since 2012, all public schools have implemented Comprehensive School Safety Plans in the event of an emergency. 1st state with fully operational statewide safety program.

Expect More



Economic Development and Opportunity

Building a more prosperous Delaware

Better, more affordable housing opportunities

410 Units

Constructed or rehabilitated 366 units fully accessible to people with disabilities, a three-fold increase over the previous administration.



800+ Units

Increase in affordable housing stock

24%

Since 2009, DSHA financing has supported the rehab or creation of almost 23% of the stock in the state.

Administration will have worked on more affordable rental housing than any other administration over the past 30 years

\$329 Million
\$17.7 Million

Downtown Development program has leveraged \$17.7 million into \$329 million in private investment across all 3 counties

Strengthened infrastructure to be safer and more efficient by **reforming and addressing shortfall in Transportation Trust Fund**



81% of contracts awarded to Delaware Firms

~\$400 Million

additional funding in the next six years to strength roads and bridges

32,000 jobs will be created

Reduced borrowing to bring debt in line with acceptable levels

Redevelopment of Strategic Sites

Both plans would create jobs, improve water and soil quality by eliminating environmental contamination, provide local recreation and tourism, spur new business and enhance the value of adjacent neighborhoods.

National Vulcanized Fiber (NVF) Company

Transforming the area in Yorklyn into a residential, commercial, conservation and recreational area while cleaning the site of contaminants, reducing flooding and preserving and restoring historic aspects.

Fort DuPont

Development as a mixed-use community to include housing, recreation, health care and institutional spaces, fully integrated with Delaware City that will produce revenue and jobs.

Financial Empowerment through



The Delaware Financial Empowerment Partnership

12,661

people participated in financial coaching with over 70% working on credit improvement. The average credit score increase is 45 points.

18,519

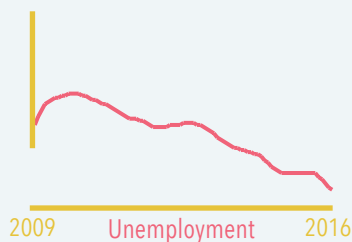
have received assistance obtaining college financial aid

Expect More



Economic Growth

Fostering more job creation



Delaware's job growth has outpaced that of all of our neighbors since January 2010

↑ 16%

60,000+ Jobs

#2

Delaware has been ranked second among **states best-prepared for the new economy** by *The Information Technology and Innovation Foundation*

[Learn More](#)

#3

Delaware has the third **strongest economy of all states** according to research by *Governing.com*

[Learn More](#)

1,800 Jobs

JPMORGAN CHASE & CO.

Growth of Key Industries

Thousands of new jobs at **financial services companies** like JP Morgan Chase, Capital One, and Bank of America

Delaware's family farms sold a **record \$1.3 billion in agricultural products** - up 19 percent from 2007 - which translates into more than \$7 billion in economic activity.

[Learn More](#)

The "Buy Local" movement has exploded, with **sales at Delaware farmers' markets up 278 percent** from 2008 to 2015 - \$800,679 to \$3,029,831.

Companies receiving state grants exceeded job requirements by **25%**

Full-time Employment Opportunities

Promised 24,600

Created 32,800+

More opportunities to train for good, high-demand jobs

Pathways to Prosperity

Nearly 6,000 students working toward career certification and college credit at 38 of state's 44 high schools.

[Learn More](#)

TechHire Program

Program for computer coding moved >90% of first 4 classes into full-time IT jobs, more than doubling their average salaries.

[Learn More](#)

People with disabilities

Delaware ranks first in helping youth receiving social security disability benefits to successfully transition to employment.

At-Risk Youth

In 18 months (1.5 years), Generation's 6-8 week bootcamps have meant better pay and the opportunity for 169 youth to thrive in the health care and customer service industries.

Veteran Employment

Unemployment rate for most recent returning veterans dropped from 14.5% (2010) to 5% (2014).

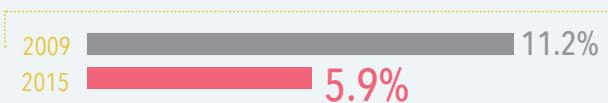
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Health Care

More accessible services for all Delawareans

Uninsured Rate



One of the lowest rates of uninsured Delaware has seen

Access to Care

5.9% Uninsured Residents

9th lowest rate of uninsured residents in the country, down from 33rd

Young People

30 Behavioral health consultants in middle schools, up from zero at the start of the Administration



1,000+

Cases opened to help kids

Increased state funding for nurse home visits for new mothers and babies as way to **reduce infant mortality and increase healthy mothers and babies.**

Delaware is now a national leader in providing home visits per capita.

Addressing Addiction

Increasing access to key substance use treatments



New Laws to Save Lives

Expanded the use of the overdose-reversing drug naloxone in the community and **empowered law enforcement agencies to use to save lives**

September 2015

First report of someone reversing a loved-one's overdose

Signed **Good Samaritan Law** ensuring those who call to report an overdose are not at risk for arrest for low-level drug crimes

Community Care

↑ **92%**

Medicaid-eligible Delawareans receiving home and community-based services.

↓ **11%**

Reduction in spending on public long-term care facilities

88%

of individuals referred to public long-term care diverted to the community

At \$100,000 per person for nursing home care, the shift annually saves **\$27.2 Million**

State Health Care Innovation Plan

Improve Quality and Lower Costs

Projected to create more than \$1 billion in cost-of-care savings through 2020

Expect More



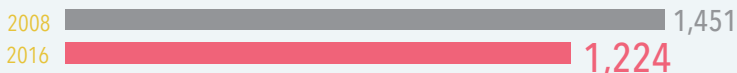
Criminal Justice

A smarter, more effective justice system

Reducing Prison Population: Alternatives to incarceration for defendants whose needs are greater than their risks to public safety

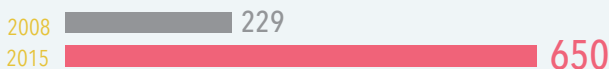
↓ 15.6%

Detention Population



↑ 183.6%

Pre-Trial Supervision



Keeping more new mothers together with their kids: 43 offenders who faced incarceration have been diverted to **New Expectations**, an innovative residential treatment program for pregnant offenders struggling with addiction that keeps families intact.

I-ADAPT

multi-agency
re-entry program



Employment



+ Health Care



+ Housing

Has connected 4,000+ inmates to coordinated services across state government and non-profit services providers to support their successful reentry and to reduce the risk of reoffending.

Employment opportunities for ex-offenders to get a job and contribute:



Banned the Box

On state job applications so the more than two-thousand ex-offenders who apply have a better chance at employment.



Industry Certification Programs

Invested in culinary, automotive services, and occupational training programs – areas where jobs are available for trained individuals and the industry is welcoming to ex-offenders.

Promoting Rehabilitation

Increased early release opportunities for offenders who complete programs that are shown to lower the risk of re-offending.

Driver's License Reform

Eliminated the mandatory loss of license for nearly 800 offenders whose crimes did not involve driving offenses.

Ended the automatic suspension of driver's licenses for Delawareans who fail to pay fines for minor traffic offenses and don't pose a traffic safety hazard.

Expect More



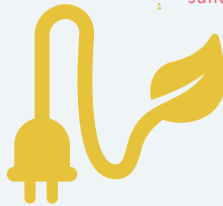
Quality of Life

A cleaner, safer, more attractive place to live, work and visit

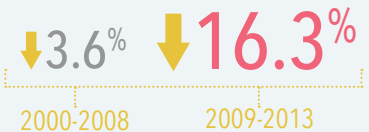
Cleaner, safer,
more efficient energy

\$100+ Million

in energy efficiency projects that reduce energy consumption in state and university buildings and schools, saving \$1.3 million/year.



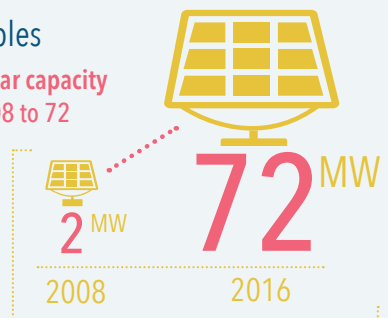
Statewide reduction in carbon dioxide emissions



Nine of the state's 10 "dirtiest" power plants have been shut down or switched fuel to cleaner energy sources, and the one remaining coal-fired unit installed \$300 million in pollution controls, resulting in **90% reduction of annual emissions** of sulfur dioxide, oxides of nitrogen and mercury.

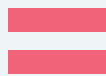
Invested in Renewables

Expanded the state's solar capacity from 2 megawatts in 2008 to 72 megawatts in 2016.



1,600 solar energy systems installed on government buildings, businesses, schools and homes.

A more welcoming place for all people



Prohibited discrimination based on a person's sexual orientation; Signed law to approve marriage equality; Provided transgender Delawareans the same rights to protection from discrimination and violence.

Transforming State Trails



Creation of a world-class statewide network of 50 miles of new pathways and trails raises Delaware's Bike Friendly state ranking from 31st nationally to 3rd.

Investing in the Library system



\$33.8 million in 16 library construction projects in every county; increasing available library space by 160,000 square feet or 38% and boosting public access computers by 63% to help support 36,000 visitors at new library job centers since July 2011. **Greatest investment in library system of any administration in state's history.**

Country's Fastest Broadband



People in Delaware enjoy the fastest Internet speeds of any state, and Delaware's average Internet speed is faster than that in every country other than South Korea.*

*Src: Akamai State of the Internet: Q4 2015 Report

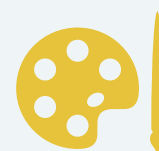
Among the most dramatic changes in state gun laws in the country

Signed background checks law to close private sale loophole

Became only the 8th state to require the reporting of lost or stolen firearms

Delaware State Police Violent Crime Reduction team seized 22 felony firearms and more than 60 guns in first year

Investment in the Arts among Mid-Atlantic States*



*According to National Assembly of State Arts Agencies report for FY2016

Expect More



Responsible Governance

A more effective, efficient, and responsive government

Creating Efficiencies in Government Services

↓ **5%**

Reduction in full-time State workforce through attrition

1,100 Positions Eliminated

State **employee health and pension reform** saved

\$9.7 Million

in Fiscal Year 2014 and

\$480+ Million

over a 15-year period



\$3 Million/year

Reduction in State's energy costs through electricity reverse auction

Eliminated state-owned vehicles for cabinet members



Reduced the size of state fleet by more than **20%**



\$12 Million/year

saved through prescription program implemented for state retirees



\$6 Million/year

savings created by decreasing number of checks by **39%** by putting them online according to *News Journal* report

Ensuring Fiscal Responsibility

Maintaining AAA-bond rating

Appropriating only 98% of revenue

Fully funding Rainy Day Fund

Adhering to three-part debt limit

Regulatory Reform

Executive Order 36

Modified or eliminated more than **130 regulations** to make it easier to do business in Delaware

Transparency and Accountability

Easier for public to obtain government documents

Implemented what the *News Journal* called the most "sweeping" and "wide-ranging" changes to FOIA since 1977

Improving lobbying laws

Prevented members of the General Assembly from accepting jobs as paid lobbyists for a year after they leave office.

Expanded disclosure of campaign donations

First major state campaign finance reform in two decades

Required disclosure by interest groups

Increased fines for campaign finance violations

Improved whistleblower protections

Expect More